

### Norsk Hydro ASA: Leading the Aluminium Aluminium Sector

Norsk Hydro ASA stands as a titan in the global aluminium industry, commanding an commanding an impressive 28% market share. This Norwegian multinational has multinational has etched its name in the annals of metal production through a century-through a century-long legacy of innovation, sustainability, and strategic growth. As we growth. As we delve into the factors behind Norsk Hydro's industry leadership, we'll leadership, we'll explore how this company has shaped the aluminium sector and sector and positioned itself for future success in an increasingly metals-dependent dependent world.





## Company Overview: A Global Leader in Aluminium Aluminium Production

1905: Founding Norsk Hydro established in Norway, initially focusing on hydroelectric power and fertilizer production. **1963: Aluminium Production** Company enters the aluminium industry, marking the beginning of its metal legacy. 2011: Expansion 3 Acquisition of Vale's aluminium assets, significantly boosting global presence and production capacity. **2021: Sustainability Focus** Launch of CIRCAL and REDUXA, low-carbon aluminium products, cementing commitment to sustainability.



# Diversified Product Portfolio: From Primary Aluminium to Aluminium to Recycled Aluminium

### **Primary Aluminium**

High-quality aluminium ingots and billets billets produced from bauxite ore, serving as serving as the foundation for various industries.

### **Extruded Solutions**

Custom aluminium profiles and components components for construction, automotive, automotive, and renewable energy sectors. sectors.

### **Rolled Products**

Aluminium foils, sheets, and plates for packaging, transportation, and consumer goods industries.



### Sustainable Production: Commitment to Environmental Responsibility

### **1** Renewable Energy Integration

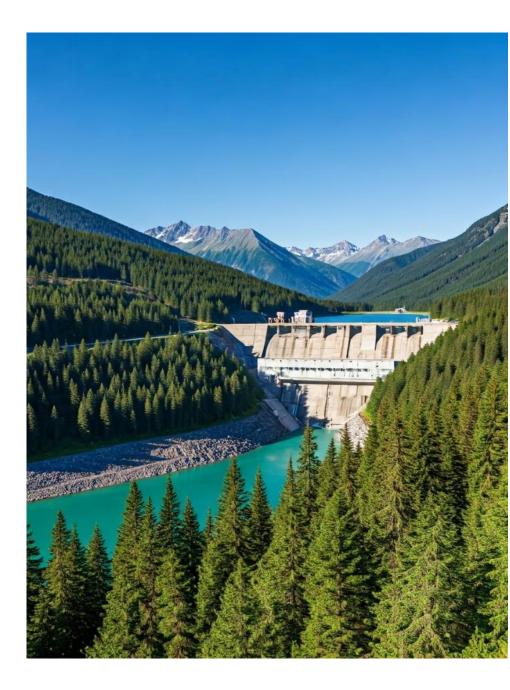
Norsk Hydro harnesses Norway's abundant abundant hydroelectric power, significantly significantly reducing the carbon footprint of footprint of its aluminium production. This This clean energy source provides a competitive advantage in an increasingly environmentally conscious market.

### **Circular Economy Approach**

The company has implemented advanced recycling technologies, allowing for the efficient reuse of aluminium scrap. This not only reduces waste but also decreases the energy required for production compared to primary aluminium.

### **3** Biodiversity Conservation

Norsk Hydro actively engages in reforestation and habitat restoration projects in areas affected by affected by bauxite mining, demonstrating a holistic approach to environmental stewardship. stewardship.







# Innovative Technologies: Driving Efficiency and Lowering Emissions Emissions

### **HAL4e Technology**

Norsk Hydro's proprietary HAL4e electrolysis technology significantly reduces energy consumption in aluminium consumption in aluminium production, setting new industry standards for efficiency.



### **Advanced Sorting**

Cutting-edge sorting technologies enable precise separation of aluminium alloys, enhancing the quality and value quality and value of recycled materials.



### **Digital Twin**

Implementation of digital twin technology allows for real-time monitoring and optimization of production processes, maximizing output while minimizing resource use.



## Global Reach: Operating Across Europe, the Americas, and Asia

Region	Key Operations	Strategic Importance
Europe	Primary production, R&D centers	Core market, innovation hub
Americas	Bauxite mining, alumina refining	Raw material security, market expansion
Asia	Extrusion plants, sales offices	High-growth markets, diversification



## Financial Strength: Consistent Profitability Profitability and Growth

### **Revenue Growth**

1

Norsk Hydro has demonstrated consistent revenue growth over the past decade, fueled by strategic acquisitions and organic expansion. The company's diversified portfolio helps maintain stability even in volatile market conditions.

### **Cost Optimization**

2

Through continuous improvement initiatives and technological advancements, Norsk Hydro has successfully reduced production costs, enhancing profit margins across its operations.

### **Strong Balance Sheet**

3

Prudent financial management has resulted in a robust balance sheet, providing the company with the flexibility to invest in growth opportunities and weather economic downturns.





# Competitive Advantages: Economies of Scale and Vertical Integration

### **Economies of Scale**

As one of the largest aluminium producers globally, Norsk Hydro benefits from significant economies of scale. This allows for cost-effective production and enhanced bargaining power with suppliers and customers.

### **Vertical Integration**

The company's control over the entire aluminium value chain, from bauxite mining to finished products, ensures supply security and quality control while optimizing costs at each stage of production.

### **Technological Edge**

Continuous investment in R&D has resulted in proprietary technologies that improve efficiency and product quality, setting Norsk Hydro apart from competitors.

### **Sustainability Leadership**

The company's early adoption of sustainable practices and low-low-carbon products positions it favorably in a market increasingly increasingly focused on environmental performance.



# Market Share and Industry Leadership: Leadership: Around 28% Global Share







### **Production Volume**

Norsk Hydro's 28% market share translates to millions of tonnes of aluminium produced annually, cementing its position as an industry leader.

### **Global Presence**

The company's widespread operations across continents contribute to its significant market share and ability to serve diverse customer bases.

### **Strategic Alliances**

Partnerships with key players in various industries have helped Norsk Hydro expand its reach and solidify its market position.





## Future Outlook: Capitalizing on Aluminium's Growing Demand

#### **2025: Sustainable Growth**

Norsk Hydro aims to increase production of low-carbon aluminium products, meeting the rising demand rising demand for sustainable materials in construction and automotive industries.

2

### 2030: Circular Economy Leader

The company plans to achieve a closed-loop aluminium lifecycle, with recycling rates approaching 100% for certain product categories.

3

### **2040: Carbon Neutrality**

Norsk Hydro targets carbon-neutral operations across its entire value chain, positioning itself as the go-to itself as the go-to supplier for environmentally conscious customers.

4

### **2050: Industry Transformation**

By leveraging its technological prowess, Norsk Hydro aims to lead the aluminium industry's transformation towards a zero-emission future, potentially increasing its market share further. further.

## Thank You



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